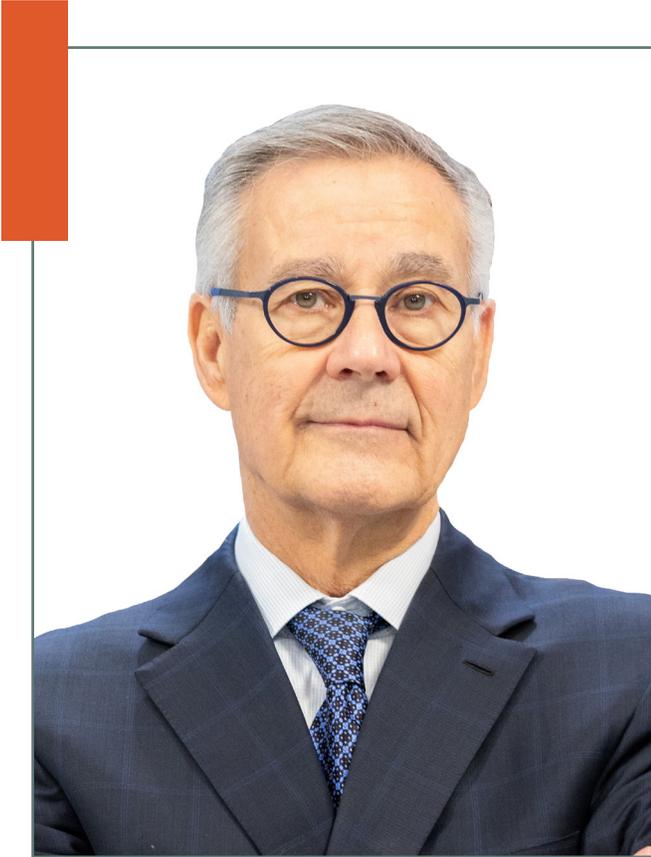


LAWRENCE MCLAUGHLIN

Executive VP and Chief Development Officer



Lawrence D. McLaughlin is the Executive Vice President/Chief Development Officer at Bedrock. Since its founding, Bedrock and its affiliates have invested and committed more than \$5.6 billion to acquiring and developing more than 100 properties, including new construction of ground up developments in downtown Detroit and Cleveland totaling more than 20 million square feet.

In his role, Larry oversees the growth and logistics of all current and future Bedrock developments and projects.

Larry recently retired as a partner in Honigman LLP where he served as the Chairman of the Real Estate Department for 20 years. He also served as General Counsel to the Detroit Riverfront Conservancy from its formation through 2018. Larry's practice included all aspects of real estate development with emphasis on real estate finance, retail development, urban redevelopment, public-private partnerships, construction law, government incentives and inducements, complex transactions, joint ventures and distressed debt.

Larry was rated a "Star Performer" by Chambers USA: America's Leading Lawyers for Business, has been listed in Best Lawyers in America continuously since 1991, was elected to the Commercial Real Estate Hall of Fame in 2014, was named as a 2011 "Leader in the Law" by Michigan Lawyers Weekly, and was named in the top ten lawyers in Michigan in Michigan Super Lawyers 2006 and 2007.

He is a fellow of the American College of Real Estate Lawyers, served on its Board of Governors, the Program Committee and as Chairman of the Member Selection Committee; a member of the International Council of Shopping Centers Program Planning Committee and served as Chair of the U.S. Law Conference Program Committee; a member of the Finance Council of the Archdiocese of Detroit; and past Chairman of the Real Property Law Section of the Michigan State Bar.